



Integration Joint Board

Date of Meeting: 27 September 2023

Title of Report: Strategic Risk Register Review

Presented by: James Gow, Head of Finance and Transformation

The Integration Joint Board is asked to:

Note that the Strategic Risk Register has been reviewed by the Audit & Risk Committee in June 2023 and the Contingency, Risk and Resilience Committee in May 2023.

Review and approve the Strategic Risk Register.

Note that a Board Development session is planned for the 25 October to facilitate a more detailed review of the Risk Register and Risk Appetite.

1. EXECUTIVE SUMMARY

- 1.1 An important aspect of the HSCP approach to Risk Management is to regularly review the Strategic Risk Register. This report summarises the outcome of the recent reviews of the Strategic Risk Register undertaken by the Contingency Risk and Resilience Committee and the Audit and Risk Committee. The report highlights the current perceived risk environment and recommends changes to the Strategic Risk Register.
- 1.2 Overall there are number of environmental factors which are continuing to result in relatively high levels of risk. High demand faced by NHS and social care services remain a concern along with on-going staffing shortages. This is resulting in increased waiting times across the Health and Social Care sector. Additionally the current socio-economic situation is now impacting directly upon funding and budgets with high inflation and the cost of living crisis continuing to be of concern. This situation has multiple strands, many of which are not within the control or influence of the HSCP. However, there is some perceived reduction in risk around resilience and contingency planning, covid 19 and the vaccination programme. Additionally the positive financial performance of the HSCP during 2022/23 has reduced short term financial risk.
- 1.3 It is intended that a Board Development Session in October will provide an opportunity for a further review of the register and the Risk Appetite Statement. This will be delivered in partnership with the Internal Audit service who have recently undertaken an audit of Risk Management processes within the HSCP.

2. INTRODUCTION

2.1 The

areas. This risk is considered to be both a local and a national issue and continuing industrial relations difficulties are likely to increase this risk further. Longer term demographic analysis also indicates that the working age population is set to reduce which is likely to exacerbate this risk in coming years. The Health & Care Staffing act presents an additional new challenge in respect of managing the impact of new legislative requirements but is part of a national prioritisation of longer term workforce planning and sustainability.

Socio-Economic Situation (SSR23)

largely outwith the control or influence of the HSCP. It is expected that high inflation and the potential for recession will result in increased poverty and increased service demand pressures from within our communities. The Scottish Government do not appear to be in a position to fully fund inflation and cost pressures.

3.3 The table above also indicates that 2 risks that were previously considered to

Business Continuity (SSR17) – this risk was increased last winter as there were a number of potential resilience and service continuity challenges. Several of these have eased slightly at present, including the risks of energy shortages and widespread industrial action.

Covid-19 (SSR18) this risk is also perceived to have reduced, the HSCP will consider whether to recommend its removal from the Strategic Risk Register over the coming months and in consultation with NHS Highland.

3.4 Trend arrows have been added to the residual risk scoring to indicate the management perception in respect the risks on the register, these do not necessarily mean the overall risk categorisation has changed.

3.5 In respect of the National Care Service, there has not yet been any formal update which would enable detailed consideration of the risk implications of the creation of the NCS. The Verity House agreement perhaps indicates that the likelihood of very significant structural change is reducing. Argyll & Bute Council are currently considering how different models for Council and HSCP service provision Argyll and Bute may be governed going forward.

3.6 Risk management within the HSCP relies heavily upon processes and procedures within the partner organisations, particularly in respect of cyber security, data protection and financial processes and systems. It is recognised that further work is required to ensure that the Strategic Risk Register is

4. RELEVANT DATA AND INDICATORS

4.1 The identification and rating of risk is based on internal and external data and indicators as well as a wider environmental scan.

5 CONTRIBUTION TO

12. DIRECTIONS

Directions required to Council, NHS Board or both.	Directions to:	tick
	No Directions required	
	Argyll & Bute Council	
	NHS Highland Health Board	
	Argyll & Bute Council and NHS Highland Health Board	

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APPENDICES:

Appendix 1: Strategic Risk Register